

CIFFC ANNUAL REPORT

2017-2018



*CANADIAN INTERAGENCY FOREST FIRE CENTRE INC.
CENTRE INTERSERVICES DES FEUX DE FORÊT DU CANADA INC.*

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CANADIAN INTERAGENCY FOREST FIRE CENTRE INC.
CENTRE INTERSERVICES DES FEUX DE FORÊT DU CANADA INC.

1749 ELLICE AVE. WINNIPEG, MB R3H 1A6

April 1, 2018

To the members of the Canadian Interagency Forest Fire Centre Inc. Board of Directors;

On behalf of the CIFFC Management Committee, I am pleased to present this Annual Report of the Canadian Interagency Forest Fire Centre, for the year ending March 31, 2018.

Kim Connors
Executive Director
Canadian Interagency Forest Fire Centre

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Corporate Profile

CIFFC

The Canadian Interagency Forest Fire Centre Inc. (CIFFC) is a federal letters patent non-profit corporation and is operated by all ten provinces, two territories, and the federal government. The primary function of CIFFC is the operation of the Fire Centre in Winnipeg, Manitoba. The Fire Centre is operated by a permanent staff of six dedicated individuals consisting of an Executive Director, two Managers (Operations and Strategic Planning), two Coordinators (Training, and Aviation and Equipment), and one Executive Assistant.

STRUCTURE

The corporate structure is comprised of four levels of management which direct, and are responsible for the operations of the corporation. The highest level of management is the Member Representatives comprised of appointees from the member agencies of CIFFC, the second level is the Board of Directors which is normally composed of Assistant Deputy Ministers responsible for wildland fire management and are appointed by the Members, the third level is the Management Committee which is normally comprised of Directors responsible for wildland fire management and are appointed by the Board of Directors, and the fourth level of Management is the Executive Director who is appointed by the Management Committee.

MEMBERS

The Members are the owners of CIFFC. They are required to meet once per year and their meetings are normally chaired by the Chair of the Board of Directors. They are responsible for approving the actions of the Board of Directors, changes to the Bylaws, and any other business the Members may wish to entertain.

BOARD OF DIRECTORS

The appointment of the Chair and Vice Chair of the Board of Directors (BoD) occurs at the annual meeting which is normally held each autumn. The Board was led by the Chair from Newfoundland and Labrador from January through December 2017, and on January 1, 2018, Canada assumed the role of Chair as per the rotational schedule.

The BoD meets at least twice per year and is responsible at a corporate level to review and, if acceptable, approve the policies, business and strategic plans, annual work plan, annual report, annual budget, appointment of auditor's, auditor's report, and any other items as requested by the Members.

MANAGEMENT COMMITTEE

Similar to the corporate boards, the Management Committee (MC) is comprised of representatives from each of the member agencies. In addition, the MC also has one representative each from Parks Canada and Société de protection des forêts contre le feu (SOPFEU). The MC is normally chaired by the Chair of the Executive Committee, holds an annual general meeting in February of each year, and has as many teleconference meetings as required throughout the year. The MC is responsible through the Executive Director to manage the day to day operations of CIFFC, authorize expenditures, and prepare relevant documents for BoD approval.

EXECUTIVE COMMITTEE

The Executive Committee is appointed by and reports to the BoD. This Committee is comprised of four MC appointees who serve on a rotational basis. Membership on the Executive Committee is continuous for the Federal government. Parks Canada and SOPFEU are not entitled to participate in the Executive Committee. The Executive Committee manages, through the Executive Director, the human resource duties of the corporation and any associated policies and directives, the Manual of Administration, and the associated investments of the CIFFC Pension Plan. Appointees to the Executive Committee for the 2017 calendar year were YT – Chair, MB – Past Chair, NB – Vice Chair, and CA – Director at Large.

CIFFC VISION*

To be the global leader of safe wildland fire resource sharing, cooperation and mutual aid.

CIFFC MISSION*

To provide timely, effective and efficient support to member agencies for the enhancement of national wildland fire preparedness, safety and response capability while fostering a culture of continuous improvement in wildland fire management programs and policies by facilitating interagency and international cooperation.

CIFFC VALUES*

CIFFC's organizational value statements are an important strategic component, particularly in an interagency corporation. These values provide guidance for performance and conduct; they form the foundation of the CIFFC cooperative network. CIFFC values:

- a safety first attitude and culture in ourselves and our workforce;
- excellence and efficiency in all activities;
- the maximization of combined benefits to all member agencies;
- transparent, consultative, and fiscally responsible decision making;
- environmentally and socially responsible business practices;
- integrity and respect in all dealings among member agencies, staff, clients, and partners;
- resolution of issues through discussion and cooperation to achieve common goals; and,
- ownership of work and responsibility for decisions.

*CIFFC Strategic Plan—September 2013

Executive Director's Message

On behalf of the Management Committee I am pleased to present the Canadian Interagency Forest Fire Centre Inc. (CIFFC) 2017-2018 Annual Report to the Board of Directors. This report highlights significant activities and progress of the CIFFC for the fiscal year 2017/2018.

The CIFFC Board of Directors held the annual meeting of the corporation on November 8, 2017 in Toronto, Ontario. The Management Committee held their annual meeting during the week of February 5-8, 2018 in Ottawa, Ontario.

During 2017, CIFFC had the honour of hosting the North American Forestry Commission's Fire Management Working Group meeting with attendees from Canada, Mexico, United States, Australia, and Guatemala.

CIFFC hosted its first national forum on gender and inclusion in wildland fire in April of 2017. Held in Winnipeg, the forum was well attended by senior managers from all agencies who developed a specific set of action items and committed to continued support for future forums and workshops.

The 2017 wildfire season was quite challenging for a few member agencies, particularly the province of British Columbia and Parks Canada. Other agencies such as the provinces of Alberta, Saskatchewan, Manitoba and Ontario along with the Northwest Territories remained busy with some extreme peaks throughout the season.

CIFFC's Canadian Multi-Agency Coordination (CMAC) Group and the CIFFC Strategic Planning Unit once again proved paramount in helping the member agencies predict, manage, and prioritize the need for and utilization of scarce resources.

International agreements with Australia, Mexico, New Zealand and the United States were utilized during the season.

CIFFC entered into an agreement with an air charter company for the first time, to provide dedicated jet service to move human resources across Canada, and between Canada, Mexico and the United States. This service proved very successful as an effective means to move firefighters and provided significant cost savings to the member agencies.

The CIFFC Award was presented to two recipients in 2017, Mr. Bruce Mayer of Alberta and Mr. Stephen Tulle of New Brunswick.

As can be appreciated, meeting the challenges and needs mentioned above required great effort, organizational commitment, and competency from CIFFC staff, along with close cooperation and collaboration from all member agencies. I would like to personally thank all those who worked diligently to help position CIFFC to best serve the needs of the member agencies during this very difficult year.

Kim Connors
Canadian Interagency Forest Fire Centre Inc.

Fire Centre Operations

Seasonal Summary

The 2017 Fire Season was extremely challenging for the CIFFC organization with a particular focus on supporting British Columbia (BC). From early July through mid-September, resources from across Canada and Internationally were mobilized to assist firefighting efforts in BC. When the ash finally settled, BC reported 1338 fires for a record high area burned of 1,215,532 hectares.

The 2017 fire season confirmed that the Canadian wildland fire “family” has expanded globally as unprecedented international support was received from Australia, Mexico, and New Zealand. In excess of 600 firefighters and overhead staff from these international partners were mobilized to the fire lines and in support positions in BC.

CIFFC will continue working to identify new potential partners to provide resource options to the members when domestic supplies are depleted.

Operations Centre

The national preparedness level remained at Level 5 for a record 55 consecutive days through part of July, all of August, and into September. As such, the Operations Centre continued to rely on member agency staff to fill key roles, including the Duty Officer function. The Flight Coordinator role (engaged to coordinate the CIFFC contract jet) was filled by agency staff remotely from both Ontario and Alberta and by a contractor on site at CIFFC.

Member agencies also provided staff to fill additional key functions including a forest fire subject matter expert in the Government of Canada Operations Centre, and the CIFFC Representative (CREP) in the British Columbia Wildfire Coordination Centre in Kamloops. Due to the extended season in BC, a CREP was onsite for over 70 days; yet another record with 6 distinct staff rotations through the position.

The CIFFC contract jet flew 42 missions transporting 3154 fire personnel across Canada and to and from Mexico. This season was the first for CIFFC to hold and manage the contract (previously managed by Ontario on behalf of the CIFFC organization). Some additional efficiencies to the requesting and invoicing protocols have been identified for 2018.

Resource Exchanges

2017 further illustrated the requirement to modernize the CIFFC resource ordering system as over 300 resource orders (another new record) were processed during the fire season. Over 2577 Canadian fire management staff and crew personnel, 960 medium fire pumps, 26,000 lengths of hose, and 41 aircraft were mobilized through the season. Although no individual resource records were broken, there has only been one season in the previous 35 years where more personnel had been mobilized (2011).

A significant number of staff were again provided through our International partners, with Mexico contributing 360, Australia 235, and New Zealand 87, all of whom were deployed to British Columbia. Inter-Agency Resource Representatives from Australia, New Zealand, and Mexico were also mobilized to the CIFFC Operations Centre in Winnipeg to provide management and oversight for the various deployments.

Wildland Fire Statistics - 2017												
As of December 31, 2017												
	Fires							Hectares			Prescribed Fire	
	Full		Modified		Total		Total	Full	Modified	Total	Fires	Ha
	Ltg	Human	Ltg	Human	Ltg	Human						
BC	655	530	126	41	781	571	1352	1129534.43	86317.25	1215851.68	0	0
YT	18	19	75	3	93	22	115	399266.64	13.51	399280.15	0	0
AB	414	803	0	0	414	803	1217	49118.88	0	49118.88	30	4406.86
NT	43	18	193	8	236	26	262	2823.12	858207.46	861030.58	0	0
SK	39	105	123	86	162	191	353	8,437.50	391,125.10	399,562.60	1	65
MB	236	125	172	12	408	137	545	10,719	165,958	176,677	0	0
ON	363	215	193	5	556	220	776	1240.7	111096.5	112337.2	5	480.9
QC	64	226	19	10	83	236	319	6630.1	31762.2	38392.3	0	0
NL	3	71	0	6	3	77	80	696.7	3.1	699.8	0	0
NB	29	216	0	0	29	216	245	567.9	0	567.9	0	0
NS	0	175	0	0	0	175	175	728.5	0	728.5	0	0
PE	0	4	0	0	0	4	4	7.12	0	7.12	0	0
PC	49	83	36	0	85	83	168	52901.52	64673.87	117575.4	13	1743.58
Tot.	1913	2590	937	171	2850	2761	5611	1662672.11	1709156.99	3371829.11	49	6696.34

National Meetings – Committees and Working Groups 2017-2018

Board of Directors Meetings

The Board of Directors (BoD) held the annual meeting of the corporation on November 8, 2017 in Toronto, Ontario, and a conference call on March 24, 2017.

Highlights of the meeting were:

- Accepted and approved the audit report for the 2016/2017 fiscal year
- Appointed officers for the 2018 calendar year
- Appointed auditors for the 2017/2018 fiscal year
- Received a report on the many challenges presented during the 2017 fire season
- Amended the CIFFC Revenue Model to take effect April 1, 2018.

Management Committee

The Management Committee held their annual general meeting February 6-8, 2018 in Ottawa, Ontario, and four conference calls to deal with regular business.

Highlights of the year for the Management Committee include:

- Directed the creation of a new Fire Science and Information Manager position at CIFFC
- Directed implementation of the CIFFC Centre After Action Review Report
- Developed a recommended plan of action to the Board of Directors to renew CIFFC's Strategic Plan
- Directed a holistic review of the fire equipment resource sharing issue in Canada
- Created a declaration of commitment to eliminate discrimination and harassment in the Canadian Wildfire Community
- Developed recommendations to the Board of Directors on an amendment to the CIFFC Revenue Model to allow new revenue to offset the costs of international mobilizations
- Directed the development of protocols to enable Canada to respond to a request for assistance from our international partners
- Directed the renewal of the CIFFC/SOPFEU Translation Agreement

Resource Management Committee (RMC)

The annual RMC meeting was held October 24 - 26, 2017 in Winnipeg, Manitoba. All Working Group Chairs (AWG, CWG, EWG and TWG) joined the RMC. Having the WG Chairs present added tremendously to the meeting.

The RMC also held 11 conference calls for the period ending March 31, 2017. During these calls the RMC covered several topics including:

- S-490 and S-590 review summary
- FI-210 Wildland Fire Cause and Point of Origin Determination
- AWG survey review
- Type 2 Wildland Fire Fighters Circuit Performance Standard
- Draft International Deployment Plan
- International Type 1 crew evaluation report
- S-170 Hover Exit Training Standard approval

- Approval of definitions for Type 1 and Type 2 wildland fire fighters, IARR, SREP, and AREP

The RMC continues to support and participate on the Canadian Multi-Agency Coordination Group (CMAC), which provides a consensus base approach during times of escalated wildland fire activity in Canada.

The RMC primary role focuses on managing the operational responsibilities while also taking a strategic approach to wildland fire management operations in Canada. Several operational day-to-day responsibilities have been and continue to be shifted to the Coordination Working Group.

Training Working Group (TWG)

The TWG held its 22nd annual meeting October 17-19, 2017 hosted by Parks Canada in Calgary, Alberta. The meeting was well attended with only two members unable to participate.

Some of the TWG's accomplishments in 2017/18 include the completion of the S-170 Hover Exit Training Standard Canadian Wildland Fire Management Glossary, and the S-590 Wildland Fire Behaviour Specialist course student materials updated.

In 2017/18, National Course deliveries included:

- S-420 IMT Command and General Staff (Beta Delivery) – Hinton, AB – February 2018
- S-490 Advanced Wildland Fire Behaviour – Sault Ste. Marie, ON - October 2017
- S-590 Wildland Fire Behaviour Specialist – Hinton, AB – February 2018

TWG goals and objectives for 2018/19 are:

- Complete the development of a training standard for Chainsaw Operators (S-212)
- Complete S-420 IMT Command and General Staff course
- Course maintenance and review for the S-290e Principles of Fire Behaviour

To deliver the following National Courses in 2018/19:

- S-490 Advanced Wildland Fire Behaviour course – Saskatchewan - October 2018
- S-420 IMT Command and General Staff course – TBD

Aviation Working Group (AWG)

The Aviation Working Group held its annual meeting October 17-18, 2017, hosted by the SOPFEU in Quebec City, Quebec. There were also two conference calls held during the year. During the annual meeting, the group was presented with the work being done on the CIFFC National Response Plan in order to prepare for delegated tasks that are to be assigned to the group.

All agencies indicated Air Attack Officer recruitment and retention as a main concern. The AWG will continue to strive for smooth deployments for all aviation functions that are exchanged.

AWG members continue to evaluate fire chemicals and delivery systems. The AWG fully supports the fire chemical research being done by FPIInnovations to determine a cost effectiveness formula using various test procedures. The formula will assist agencies in determining cost effective and efficient use of these products.

The AWG will participate in a new governance review to determine the future of the WebAir Canada application to ensure viability for all agencies in the future.

Coordination Working Group (CWG)

The Coordination Working Group focused primarily on the management of the Mutual Aid and Resource Sharing Agreement Implementation Guidelines and the day to day mechanics of resource sharing. Improvements and changes to both the 2017 and 2018 MARS implementation Guidelines were spearheaded by the group to improve clarity of the documents and reflect the changing needs of the member agencies.

After an extremely busy fire season, the CWG met in February 2018 to discuss coordination/sharing issues, and to begin to clarify the long-term goals, roles and responsibilities of the group relative to its' mandate. The resulting action items reflected not only immediate needs (eg. AREP roles and responsibilities) but also more strategic goals (eg. National Resource Capacity, National Certification System).

As part of the evolution of this "newest" CIFFC working group, ongoing discussions with the Resource Management Committee will identify clear roles and "swim lanes" for the respective groups.

Equipment Working Group (EWG)

The Equipment Working Group held conference calls as required, and held its' annual meeting on October 11-12, 2017 hosted by CIFFC in Winnipeg, Manitoba.

During that meeting, it was determined the EWG will discuss and make recommendations on the feasibility of a virtual national equipment cache to alleviate agency shortfalls specific to wildland fire pumps and forestry hose. The EWG will also review and expand terminology to ensure commonality for equipment to facilitate exchange between agencies, and will provide guidance for non-CIFFC member agencies for inclusion in national availability.

Due to the late returns of borrowed equipment in 2017, the EWG will concentrate efforts for easily identifying agency equipment to facilitate return. A process will be developed to assist those agencies unable to recycle equipment due to end of season shortcomings by approaching other agencies with recycle capability or possibly contracts with private vendors.

Invasive species issues are growing as more agencies become concerned with increased spreading/contamination by exchanged equipment. The EWG will participate in a CIFFC project team in the development of best practices for the prevention of the spread of invasive species via exchange of equipment.

Mitigation and Prevention Committee

The CIFFC Mitigation and Prevention Committee (MPC) is tasked with conducting work on behalf of the CIFFC Management Committee and the Wildland Fire Management Working Group. The MPC is currently chaired by BC's representative, with a CIFFC Director/champion from Newfoundland and Labrador. The MPC has participation from 12 provincial and territorial wildland fire management agencies, Parks Canada, the Canadian Forest Service, and cooperators including the Partners in Protection Association, FireSmart Canada, and the Institute for Catastrophic Loss Reduction.

The MPC is dedicated to developing and promoting programs and activities which reduce human caused fires, educate the general public on prevention, and empower communities and homeowners to incorporate FireSmart principles for community and property protection and loss mitigation.

The MPC's efforts were limited by a decision taken by the CIFFC Management Committee to not fund any MPC project activities in 2017/18 while CIFFC and the WFMWG considered the long-term direction and role for the Mitigation and Prevention Committee. The MPC did make progress on a number of projects by utilizing WFMWG funding and in-kind and alternate resources.

The activities the MPC for 2017/18 included:

MPC Secretariat services

A series of short-term contracts funded by the WFMWG and CIFFC were used to provide contract support services to the Mitigation and Prevention Committee for project management and reporting, and coordination of MPC activities with other WFMWG and CIFFC programs. A NRCAN RFP for long-term secretariat support services was awarded in the fall of 2017 in order to provide a more stable solution for MPC support.

National FireSmart public survey

A national survey of public understanding of, and attitudes towards, the FireSmart program for community and homeowner protection was conducted in the summer of 2017 in partnership with the Univ. of Saskatchewan. Over 2400 completed responses were obtained, and the University provided an analysis report outlining public understanding of the program, strengths and weaknesses of FireSmart program communications, and recommendations for improvement.

FireSmart Canada program support

Through a multi-year contract between NRCAN and the Partners in Protection Association, the WFMWG continued to support implementation and expansion of the FireSmart Canada program. WFMWG funding supports a range of activities, including development of the 3rd edition of the FireSmart manual for communities and homeowners, promotion of the FireSmart Community Recognition Program, development of a FireSmart Homeowner smartphone application, training of program coordinators and assessors at the community level, and delivery of the annual Wildfire Community Preparedness Day.

Development of a national prevention marketing campaign

A survey of the public understanding and effectiveness of current wildfire prevention messages and delivery channels was completed in 2016. A nationally-coordinated campaign is being planned to bring attention to the problem of unattended fires. A preliminary statement of work was completed to hire a consultant to develop more effective prevention messaging and provide advice on the most effective delivery channels and partnership opportunities in the private sector.

Fuels management program effectiveness

A national database has been developed to capture information related to fuels management projects and case studies of wildfire impacts in fuel treatment areas. Progress was slowed by the length of time required to migrate the database to new technology infrastructure being implemented to support CIFFC and its member agencies. Further entry of existing data was undertaken when the database became accessible again.

Development of national prevention education resources

The MPC wishes to develop a generic wildfire prevention education package for use at the elementary and secondary school levels, that the wildland fire management agencies could adapt for use in school programs within their jurisdiction. A survey of the agencies was completed, in partnership with an INAC-funded cooperative program in Saskatchewan, to document existing prevention education resources and build a compendium of education program materials and best practices.

Fire Science Committee (FSC)

The Fire Science Committee held one conference call, and met in Winnipeg in October 2017 in an effort to move forward with its' mandate. Three significant projects were completed in 2017/2018.

The first is research directed by the Management Committee to determine the value of Agency Preparedness Level (APL) in measuring year over year seasonal severity. While the results identified that APL is not a good measure of seasonal severity, other intrinsic outcomes of the research will contribute to a more robust APL determination going forward.

The second project was the completion of a five-year plan to address the integration of fire science research into future decision and operational tools for use in wildland fire management activities.

Dovetailed in with this five-year plan was the third project – The Horizon Scanning and Foresight report which was commissioned by the Fire Science Committee to identify trends and drivers that would help prioritize and guide research questions to ensure they are focused, aligned, and relevant.

The Fire Science Committee will continue to forge ahead in 2018-2019 by unpacking the Horizon Scanning and Foresight Report and creating a ground zero of prioritized research questions as part of an ongoing rolling needs analysis.

Geospatial Working Group (GWG)

The GWG did not meet in person in 2017, and instead held the fall meeting via teleconference. This meeting included agency updates, as well as the following presentations:

- Josh Johnston (CFS) – Firefly Review and Introduction to the Consolidated Fire Detection and Monitoring System (CFDMS)
- Rob Skakun (CFS) – National Burned Area Composite
- John Little (CFS) – 2017 CFS National Fire Statistics
- Aaron McMillan (BC) – Merged Fire Procedures and Data Management
- Sandy Nicholson (SK) – MDS 30 - Spacial Fires Update
- Peter Englefield (CFS) – Fire Status and Weather Symbology

Work Plan Progress:

- Fall and Spring teleconferences were held, allowing the group to get together and share information and experience.
- Agencies were canvassed for symbols being used in existing mapping products and presenting those results to the GWG.
- Recommend the IM/IT committee set standards for symbology/colour scheme for fires, FWI, and FBP.
- After receiving presentations on the merits of a national burn severity program. the agencies ultimately decided there was not enough interest to pursue such a product.
- Established folders to allow agencies to submit Burn Severity Methodologies and Fire Mapping Procedures in the CIFFC File Repository.
- Significant progress was made with the DIP project team on the Fire Perimeter MDS30 project.

IM/IT Committee

The Information Management/Information Technology Committee continued to meet monthly with its annual face to face meeting held in Sault Ste. Marie, Ontario on October 17-18, 2017. A number of agencies were able to attend in person (NT, AB, MB, ON, QC, CFS, NT, and CIFFC) while SK, NB, NS and PC joined in on teleconference.

The agenda included updates on current IM/IT projects (Data Integration, CIFFC Portal, National Toolbox, Application Inventory, Benchmarking) and the Geospatial Working Group, as well as presentations on a number of topics:

- Mapping Standard Symbology
- Data Management Plan
- AFFES Operations – facilities and IM/IT initiatives
- National Response Plan
- Mobile Computing
- Agency IM/IT initiatives / innovations / successes

Key Projects for 2018/2019

- Data Integration Project – continue work on DIP including testing and refinement of agency data feeds and prototype input/reporting screens and development of DIP database. Development of standards for agency data feeds as joint tasks involving members of other committees/working groups.
- National Toolbox – review candidate tools using the framework criteria identified in Phase 1 and make recommendations regarding inclusion in the National Toolbox.
- CIFFC Portal – move DIP from its current prototype environment into production. This will require implementation of some components of the Portal.
- CIFFC Data Governance Strategy – develop a CIFFC Data Governance Strategy. First iteration of the plan to include the umbrella document and individual plans for each DIP dataset.
- Webair – identify the agencies' requirements for WebAir data and establish processes with Selkirk Systems.

CANADIAN INTERAGENCY FOREST FIRE CENTRE INC. Statement of Financial Position

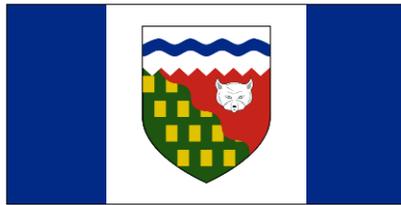
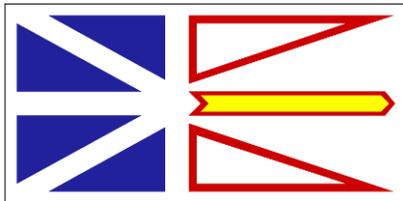
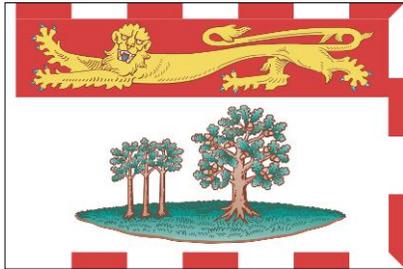
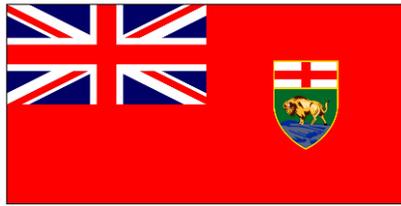
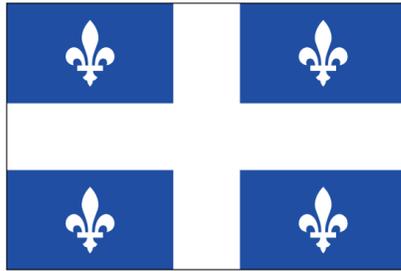
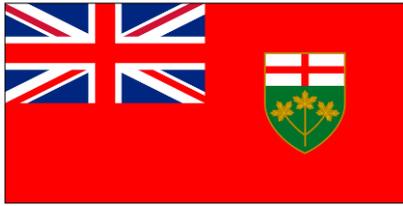
March 31	2018	2017
Assets		
Current Assets		
Cash and temporary investments	\$ 1,211,702	\$ 1,166,618
Cash held on behalf of other organizations (Note 4)	152,014	164,736
Due from members	38,727	221,519
Due from other organizations (Note 2)	169,469	32,341
GST receivable	-	405
Accrued interest	2,841	3,821
Prepaid expenses	14,435	12,745
	<u>1,589,188</u>	<u>1,602,185</u>
Accrued employee future benefits asset (Note 7)	1,424,700	659,300
Capital assets (Note 5)	<u>210,039</u>	<u>253,968</u>
	<u>\$ 3,223,927</u>	<u>\$ 2,515,453</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued liabilities	\$ 203,824	\$ 142,191
Accrued vacation pay	79,027	97,995
GST payable	13,353	-
Due to other organizations (Note 4)	152,014	164,736
Deferred contributions - members (Note 6)	155,633	-
	<u>603,851</u>	<u>404,922</u>
Accrued employee future benefits liability (Note 7)	<u>141,271</u>	<u>125,142</u>
	<u>745,122</u>	<u>530,064</u>
Net Assets		
Invested in capital assets	210,039	253,968
Unrestricted	<u>2,268,766</u>	<u>1,731,421</u>
	<u>2,478,805</u>	<u>1,985,389</u>
	<u>\$ 3,223,927</u>	<u>\$ 2,515,453</u>

CANADIAN INTERAGENCY FOREST FIRE CENTRE INC. Statement of Operations

For the year ended March 31	2018	2017
Revenue		
Contributions from members		
Membership levy (see Schedule)	\$ 861,931	\$ 837,760
Resource exchange	422,317	325,622
Air charter	159,671	-
Engine mount project	4,009	4,235
Interest	9,219	15,930
Miscellaneous	-	17,949
	<u>1,457,147</u>	<u>1,201,496</u>
Expenditures		
Salaries and benefits - permanent (Note 3)	563,830	569,467
Special projects	495,165	395,100
Office rent	98,592	93,707
Professional services	61,071	87,788
Employee group pension	54,443	66,529
Amortization	52,465	49,674
Travel and automobile	49,182	54,623
Air charter set-up costs	28,415	-
Facsimile and telephone	26,113	26,569
Computer operations	22,992	18,051
Employee group benefits	22,041	23,962
Accounting fees	22,012	17,632
Office supplies and services	17,119	13,934
Insurance	13,918	14,791
Repairs and maintenance	7,776	8,510
Meals	5,276	2,087
Postage and courier	3,258	3,206
Bank charges	2,665	2,419
Advertising and sales promotion	1,803	1,185
Training	250	-
Engine mount project	111	-
(Gain) loss on disposal of capital assets	-	1,425
	<u>1,548,497</u>	<u>1,450,659</u>
Excess (deficiency) of revenue over expenditures before other item	(91,350)	(249,163)
Other Item		
Foreign currency exchange gain (loss)	(34)	(93)
Excess (deficiency) of revenue over expenditures for the year	\$ (91,384)	\$ (249,256)



Progress Through Cooperation



CANADIAN INTERAGENCY FOREST FIRE CENTRE INC.
CENTRE INTERSERVICES DES FEUX DE FORÊT DU CANADA INC.